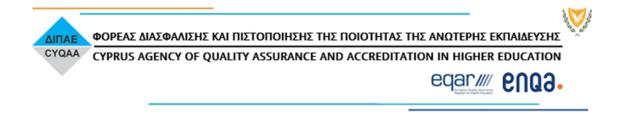


REPUBLIC OF CYPRUS



The present document has been prepared within the framework of the authority and competencies of the Cyprus Agency of Quality Assurance and Accreditation in Higher Education, according to the provisions of the "Quality Assurance and Accreditation of Higher Education and the Establishment and Operation of an Agency on Related Matters Laws" of 2015 to 2021 [L.136(I)/2015 – L.132(I)/2021].



A. Guidelines on content and structure of the report

- The Higher Education Institution (HEI) based on the External Evaluation Committee's (EEC's) evaluation report (Doc.300.1.1 or 300.1.1/1 or 300.1.1/2 or 300.1.1/3 or 300.1.1/4) must justify whether actions have been taken in improving the quality of the programme of study in each assessment area. The answers' documentation should be brief and accurate and supported by the relevant documentation. Referral to annexes should be made only when necessary.
- In particular, under each assessment area and by using the 2nd column of each table, the HEI must respond on the following:
 - the areas of improvement and recommendations of the EEC
 - the conclusions and final remarks noted by the EEC
- The institution should respond to the EEC comments, in the designated area next each comment. The comments of the EEC should be copied from the EEC report <u>without any interference</u> in the content.
- In case of annexes, those should be attached and sent on separate document(s). Each document should be in *.pdf format and named as annex1, annex2, etc.

ΔΙΠΑΕ ΦΟΡΕΑΣ ΔΙΑΣΦΑΛΙΣΗΣ ΚΑΙ ΠΙΣΤΟΠΟΙΗΣΗΣ ΤΗΣ ΠΟΙΟΤΗΤΑΣ ΤΗΣ ΑΝΩΤΕΡΗΣ ΕΚΠΑΙΔΕΥΣΗΣ

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1. Study programme and study programme's design and development *(ESG 1.1, 1.2, 1.7, 1.8, 1.9)*

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
-	Actions Taken by the Institution The Program is in the process of developing a new strategic plan for the years 2024- 2027. As part of this process the Program examines the potentials for introducing a hybrid model for delivering the courses which will make it more convenient for foreign nationals to attend as the time, they will need to spend in Cyprus will be limited. At the same time the Program will target the increasing number of expatriates in Cyprus and initiate collaborations with the foreign companies that employ them. In terms of positioning the Program will continue to emphasize quality as its main differentiate characteristic. The quality is reflected in the strict criteria applied in the admission of new students, the depth and breadth of the courses offered, the use of innovative teaching methods and the addition of new courses that cover contemporary issues that mostly reflect the use of technology in different aspects of Business Administration (Data Analytics, Artificial Intelligence, Digital Marketing). At the same time in response to requirements by the Industry the content and delivery of all courses will emphasize the acquisition of soft skills by the students. With respect to the recruitment of foreign students the Program is working closely with a newly established Department at the Ministry of Foreign Affairs whose main responsibility is to assist Cyprus Universities to attract more foreign students. As part of strengthening further the positioning of the Program as offering a high-quality educational experience to its students, particular emphasis will be placed on featuring the two international Accreditations that the Program is awarded with (AACSB and	For Official Use ONLY Choose level of compliance:
	EFMD) as well as the local Accreditation by the CYQAA. Lastly our strategic plan will emphasize the establishment of additional collaborations with foreign Institutions to	

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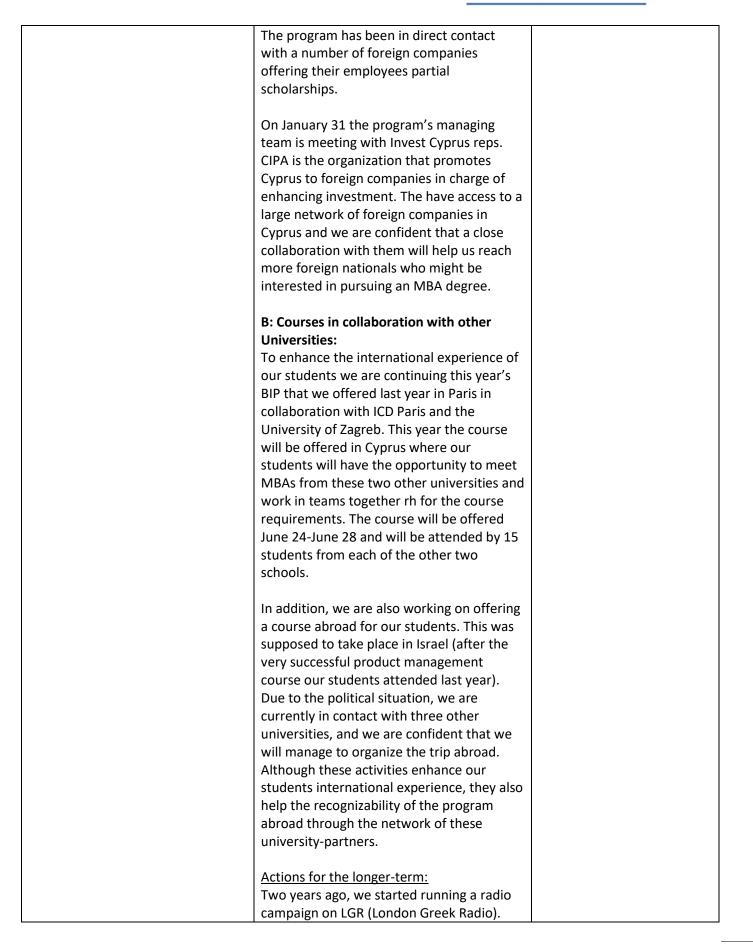
	facilitate the exchange of students and staff	
	and offer our students to visit world-class	
	Businesses overseas.	
2. Marketing and	The program recognizes the importance of	Choose level of compliance:
sustainability of the	internationalization. A number of steps	
programme to an	have been taken to enhance its	
international audience of	international profile. However, given that	
prospective students.	the program's most competitive feature is	
	its academic rigor, such steps are being well	
	planned to ensure that our quality is	
	retained – thus we also note that the	
	impact of the following steps is not	
	expected to be immediate.	
	Actions for the short term:	
	For the near future the program is focusing	
	its attention on foreign individuals working	
	in Cyprus and in organizing at least one	
	summer course per year with foreign	
	universities.	
	A: Attracting foreign nationals	
	The program is focusing its attention to	
	foreign professionals in Cyprus – the	
	number of foreign companies has been	
	increasing and so is the number of well	
	qualified employees who meet the	
	program's admission criteria.	
	To increase the visibility of the program to	
	expatriates the program has enhanced both	
	its direct and indirect promotion activities.	
	Indirect:	
	Annual marketing budget has been	
	increased significantly (from €15.000 to	
	€50.000. This increase includes a much	
	stronger presence in social media where	
	the program is now actively promoted	
	(Instagram, Facebook, LinkedIn, Twitter (X),	
	YouTube, along with radio campaigns.	
	The impact of the campaign is being	
	regularly monitored using analytics in a way	
	which allows the Program to measure and	
	evaluate its efforts and if necessary to	
	revise them.	
	Direct:	

СУДАА

ΦΟΡΕΑΣ ΔΙΑΣΦΑΛΙΣΗΣ ΚΑΙ ΠΙΣΤΟΠΟΙΗΣΗΣ ΤΗΣ ΠΟΙΟΤΗΤΑΣ ΤΗΣ ΑΝΩΤΕΡΗΣ ΕΚΠΑΙΔΕΥΣΗΣ

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should be prominently featured in marketing strategies.	incorporated in the logos of the Program whereas relevant promotional and informative campaigns are ongoing. You may refer to Annex 1 for the promotional	
3. AACSB Accreditation	As noted above the Program works closely with a newly established Department at the Ministry of Foreign Affairs whose main responsibility is to assist Cyprus Universities to attract more foreign students. AACSB logos have already been	Choose level of compliance:
	Close connections with foreign embassies in Cyprus have been established following relevant initiatives of the Program so that the latter attracts promising professionals who would like to pursue an MBA. For example, the Program has co-organized a number of events with the Swiss Embassy and had meetings with delegates from the embassies of Saudi Arabia, Iran, Poland and other countries. Through the same channel, the Program aims to attract foreign people who reside and work in Cyprus.	
	Following the recognition of the UCY Degrees by the Kingdom of Saudi Arabia and considering the opening of the country to European markets for education purposes, a relevant agreement of cooperation has been established between the Program and a consulting agency which is well experienced in the Saudi Arabian issues so that it facilitates the access of the Program to promising, competent new students. A delegation of the Program visited the country and had several meetings which are being followed up. Relevant marketing campaign was designed and put in place during the visit of the Program's delegation to Saudi Arabia. Currently we are working with a landing page for Saudi Arabia potential candidates.	
	Although this reaches an important pool of applicants (Foreign nationals of Greek descent) we believe it takes time for the MBA to be embedded in their mindset as a possibility. Thus, the program will keep running the campaign for the foreseeable future.	



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	campaign of the Program on Facebook for	
	example, which prove so.	
	New MBA promotional campaigns are	
	designed to highlight the AACSB	
	accreditation (and being the only program	
	in the region with double accreditation	
	(AACSB and EFMD – see relevant	
	audiovisual material <u>here</u>).	
4. Promotion of the MBA by	Recently the Program has been granted	Choose level of compliance:
seeking international	three full scholarships by the Sir Stelios	
funding from private	Hadjioannou Foundation for three MBA	
	Students who fulfill the requirements set by	
sector, by securing	the Foundation (see Annex 1 for relevant	
scholarships for students,	promotional material; announcements,	
and by approaching large		
foreign institutions (e.g.,	calls for action and events).	
central banks, think		
	On November, 27, 2023 the Program signed	
tanks, etc.).	an MOU with EY (Cyprus). Based on the	
	MoU EY's advisory department (Strategy	
	and Transactions) will be granting two full	
	scholarships per year – or the equivalent in	
	partial scholarships, (starting with the	
	current intake) to MBA students along with	
	an employment contract.	
	Cincilen och elemeking och en och have have	
	Similar scholarships schemes have been	
	announced by the Bank of Cyprus for the	
	personnel of the Bank which would like to	
	pursue an MBA degree from the UCY.	
	The BOC collaboration will now extend to	
	the offering of upskilling seminars to their	
	employees where they will fund their	
	employees in registering for a series of	
	courses (2-3) offered by the MBA in a	
	specific theme. Upon completion the	
	employee will be awarded a certificate that	
	BOC will recognize as upskilling. In addition,	
	the MBA will recognize these with credit	
	towards the Program, offering these	
	employees the opportunity to continue	
	their studies and pursue our MBA. The	
	terms of the collaboration were recently	
	agreed on Jan 15, 2024 and the signing of	
	the MoU is planned for May 2024, with the	
	first students expected to start attending	
	classes in September of 2024.	

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	We are in discussions with other organizations for developing similar agreements of collaboration.	
 Enrichment of the content of the courses better align with a rang of different abilities. Possible topics are leadership developmer leading self, leading with impact, developing resilient and agile leader teams and delegation. 	the course (e.g., Financial Management Vs Leadership). However, the structure of all courses and the application of different assessment methods, including group projects, case study analysis, simulation games, competitions, and oral presentations enable students to grow as	Choose level of compliance:
	The Program aims to offer more opportunities to students to develop further their soft skills and towards this direction all Instructors will now be explicitly required to state in their course syllabi how each course contributes towards promoting these skills and what practical teaching approaches they adopt towards this aim.	
	We would like to note that a number of courses which are already included in our curriculum were designed to cultivate these skills (Negotiations, Leadership, Emotional Intelligence, Business Communication, Ethics and CSR, Crisis Management). As part of an overall restructuring of the Program that we intend to do in the next two years more courses of this nature may be added.	
	In addition to the above, out-of-class learning activities our students take, under the supervision and academic support of their Instructors, target the improvement of the soft skills of our students. In this context our students: • attend a team-building, full-day seminar during which they enhance	
	 bernman during which they eminance their interpersonal, soft skills join, for two consecutive days, the Coca-Cola Company's sales teams and gain hands-on experience in merchandising standards and contract negotiations through the 	

ΔΙΠΑΕ CYQAA

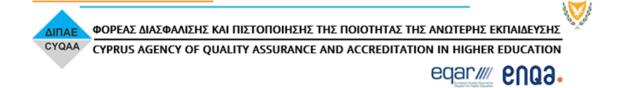
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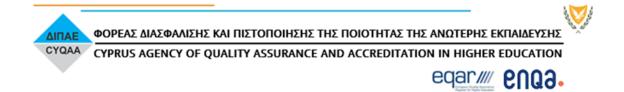
	 Coca-Cola Market Impact Team (MIT) attend lectures and seminars offered by distinguished scholars and practitioners on a variety of topics, in order to enhance the students' academic and professional knowledge attend elective courses which are being offered by the Program's partners abroad and are benefited from company and site visits in international, multi-cultural firms and organizations, where they have the opportunity to experience the international practices. 	
 Use of case studies that are more up-to-date and reflective of real-world scenarios, reflecting the personal development. 	The Program always encourages Instructors to use recent international case studies that provide real-world scenarios of the topics covered in each course. The Program spends a considerable amount of money for purchasing case studies that are used in various courses. These case studies are sourced from International Publishers represented for example by 'The Case Center' or the 'Harvard Business Press'.	



2. Student – centred learning, teaching and assessment (ESG 1.3)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
"No main recommendations in this ar	ea."	Choose level of compliance:
1. Lab teaching to be included in some of the	SPSS seminars are offered for the students of the Program.	Choose level of compliance:
courses (e.g. in Data Analytics and Quantitative Methods).	For the Statistics courses Power BI is being used.	
	For Managing Information Systems course the Proto.IO, Adobe XD and Figma are being used.	
	For the Business Economics course, the use of information technology equipment is required.	





3. Teaching staff

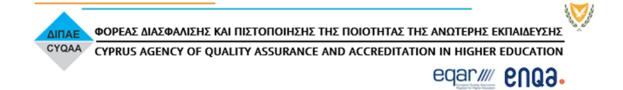
(ESG 1.5)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
The EEC does not have any suggestions here.		Choose level of compliance:
Click or tap here to enter text.		

ΦΟΡΕΑΣ ΔΙΑΣΦΑΛΙΣΗΣ ΚΑΙ ΠΙΣΤΟΠΟΙΗΣΗΣ ΤΗΣ ΠΟΙΟΤΗΤΑΣ ΤΗΣ ΑΝΩΤΕΡΗΣ ΕΚΠΑΙΔΕΥΣΗΣ CYQAA CYPRUS AGENCY OF QUALITY ASSURANCE AND ACCREDITATION IN HIGHER EDUCATION CYDAA CYPRUS AGENCY OF QUALITY ASSURANCE AND ACCREDITATION IN HIGHER EDUCATION

4. Student admission, progression, recognition and certification (ESG 1.4)

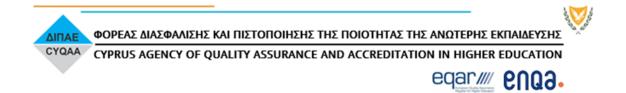
Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
 Real-world case experiences (through the use of recent practices, case studies, current developments and international experiences) transferred into the class would be welcomed. 	Actions have been taken so that all the courses host prominent businesspeople as guest speakers. Now almost 85% of the MBA courses offer guest speeches. Also, series of public events have taken place to this end. You may refer to Annex 2 for all relevant activities that took place last year.	Choose level of compliance:
2. Soft skills development would be welcomed.	See section 1.5 above.	Choose level of compliance:
 A hybrid programme format could be beneficial for those who are working. 	The UCYMBA Interdepartmental Board which regulates the Program has already received such a suggestion of the MBA Program Directors and the former has requested the latter to prepare specific proposal for evaluation and adoption.	Choose level of compliance:
 Reconsideration of assessments that are conducted in a strict block format and that can pose challenges in some instances. 	As mentioned already different assessment methods are being applied in the Program. These include group projects, case study analysis, simulation games, competitions, oral presentations, and written examinations. All together enable students to grow as individuals become effective team players and enhance their skills.	Choose level of compliance:



5. Learning resources and student support

(ESG 1.6)

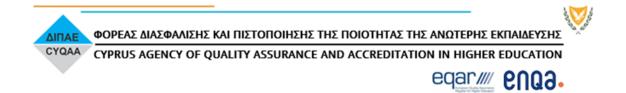
Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
 The programme, as well as the faculty, would benefit from the recruitment of new permanent personnel. Invest in acquiring more permanent human capital for the department. 	Following targeted efforts of the MBA Directors the UCY has just provided the Program with one new full-time, permanent, job position.	Choose level of compliance:



6. Additional for doctoral programmes

(ALL ESG)

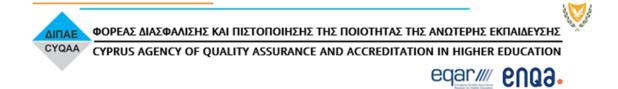
Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
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7. Eligibility (Joint programme)

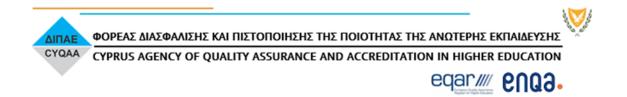
(ALL ESG)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
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B. Conclusions and final remarks

Conclusions and final remarks by EEC	Actions Taken by the Institution	For Official Use ONLY
 Strategic planning for the future 	All commented above already.	Choose level of compliance:
2. Additional effort (and if possible, funding) for marketing activities, promotion of the master programme and human capital with regards to programme.		Choose level of compliance:
 Invest more resources in personal development and soft leadership skills of students. 		Choose level of compliance:
 Promote the programme to competitive markets focusing on specific target groups. 		Choose level of compliance:

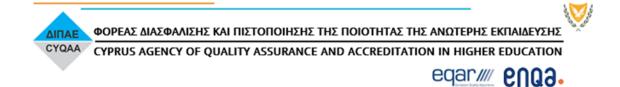


C. Higher Education Institution academic representatives

Name	Position	Signature
Professor Irene Karamanou	UCYMBA Co-Director	
Associate Professor Marios Theodosiou	UCYMBA Co-Director	

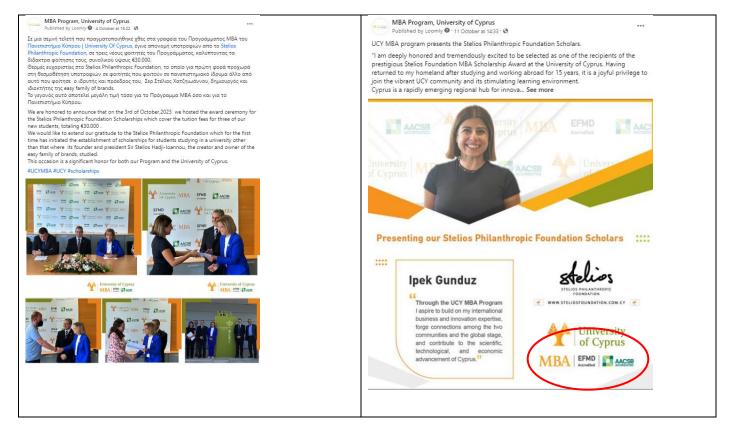
Date: 29/1/2024





Annex 1: Social Media Promotional Activities

October 2023









September 2023

MBA Program, University of Cyprus

UCY MBA is teaming-up with **Reflect** Festival, the most anticipated tech event of the year! Doers from all around the globe will unite to take part in the tech Festival for entrepreneurs, investors and decision-makers.

UCY MBA is offering an amazing opportunity to its students to join the 8000 DOERS and participate at Reflect on 20-21 September in Limassol and get all the insights! #UCYMBA #UCY #MBA #EducatingTheLeadersOfTomorrow #reflectfestival #reflectfest #doersunited





UCY MBA Community is teaming-up with Reflect Cyprus Festival!





MBA Program, University of Cyprus

St Fun and motivational. Genuine Connections. Enhanced Communication, Planning and Problem-solving. Our team building activities facilitate enduring teamwork that stands on solid ground for meaningful and honest collaborations! On Saturday 9th of September, we had an exciting day spent at the Adventure Mountain Park in

....

On Saturday 9th of September, we had an exciting day spent at the Adventure Mountain P Kyperounta Village with encouraging and fun activities!

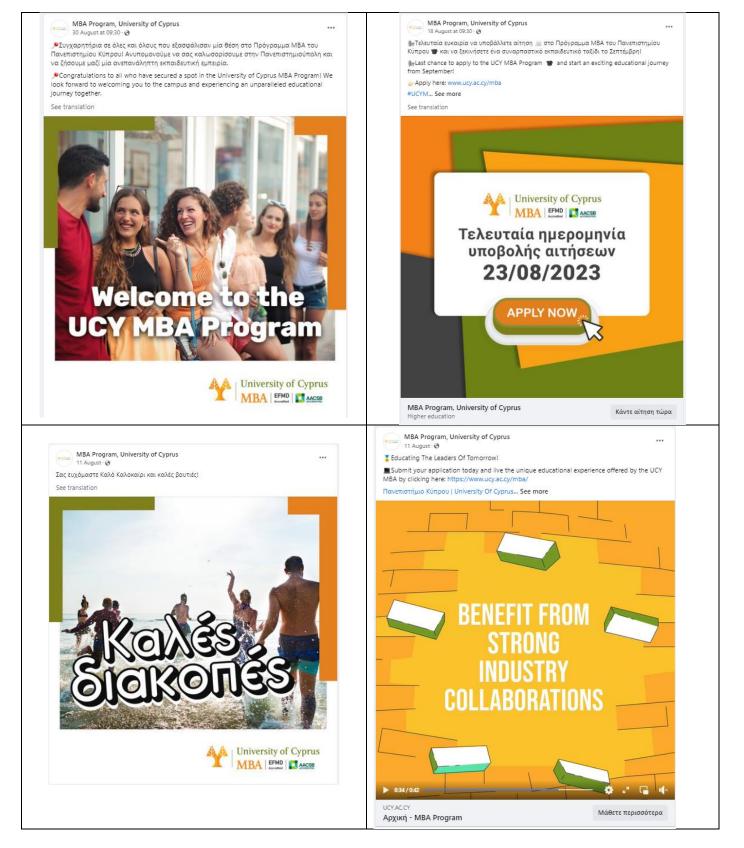
UCYMBA #UCY #MBA #EducatingTheLeadersOfTome







August 2023





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July 2023

Κοινοτικό κολλέγιο

MBA Program, University of Cyprus 14 July · 🎯

We are very excited to share some beautiful memories from a recent educational trip of our MBA students in Paris!

As part of the Erasmus Blended Intensive Program, a group of our students had the unique experience of attending a course in Sustainable Digital Luxury Entrepreneurship, organized in collaboration with ICD Business School - Paris and the University of Zagreb.

But it wasn't just lectures! Our students got to experience the dynamic Parisian business scene first... See more



MBA Program, University of Cyprus 14 July · 🕲

🖀 Ακόμη 70 απόφοιτοι του προγράμματος MBA του Πανεπιστημίου Κύπρου έλαβαν το πτυχίο τους στη Τελετή Αποφοίτησης που πραγματοποιήθηκε στην Πανεπιστημιούπολη, την Πέμπτη, 29 Jouviou 2023.

🍯 Συγχαρητήρια σε όλους, είμαστε περήφανοι για εσάς! Οι γνώσεις και τα προσόντα που αποκτήσατε μέσα από το Πρόγραμμα θα σας δώσουν ώθηση να ανεβείτε τα σκαλοπάτια της επαγγελματικής σας πορείας.

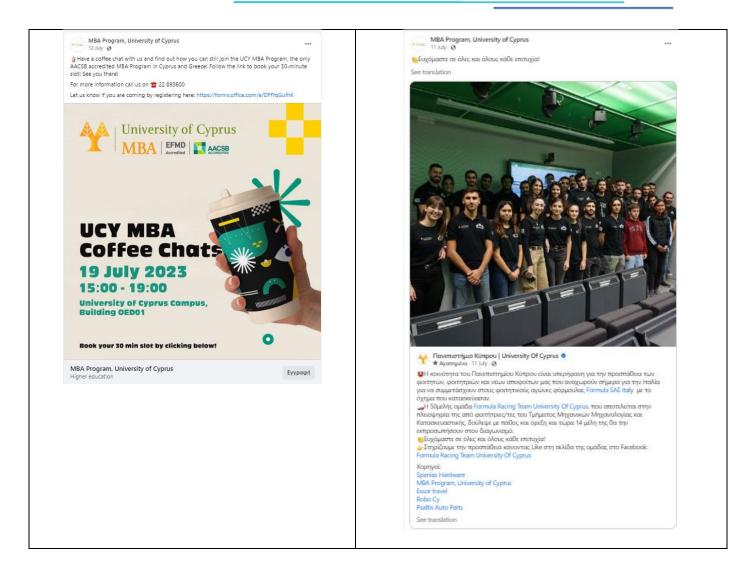
"Δεν μπορώ λοιπόν να μην σταθώ στην περηφάνια που νιώθω σήμερα, ως απόφοιτος της Σχολής Οικονομικ... See more

See translation



ΔΙΠΑΕ ΦΟΡΕΑΣ ΔΙΑΣΦΑΛΙΣΗΣ ΚΑΙ ΠΙΣΤΟΠΟΙΗΣΗΣ ΤΗΣ ΠΟΙΟΤΗΤΑΣ ΤΗΣ ΑΝΩΤΕΡΗΣ ΕΚΠΑΙΔΕΥΣΗΣ CYQAA CYPRUS AGENCY OF QUALITY ASSURANCE AND ACCREDITATION IN HIGHER EDUCATION

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MBA Program, University of Cyprus

δ Είμαστε στην ευχάριστη θέση να ανακοινώσουμε ότι το ίδρυμα Stelios Philanthropic Foundation προσφέρει, τρεις (3) πλήρεις υποτροφίες συνολικής αξίας €30.000.

Τοι υποτροφίες θα απονεμηθούν σε άτομα τα οποία θα έχουν υποβάλει αίτηση και θα γίνουν αποδεκτά στο Πρόγραμμα για εισδοχή τον Σεπτέμβριο 2023.

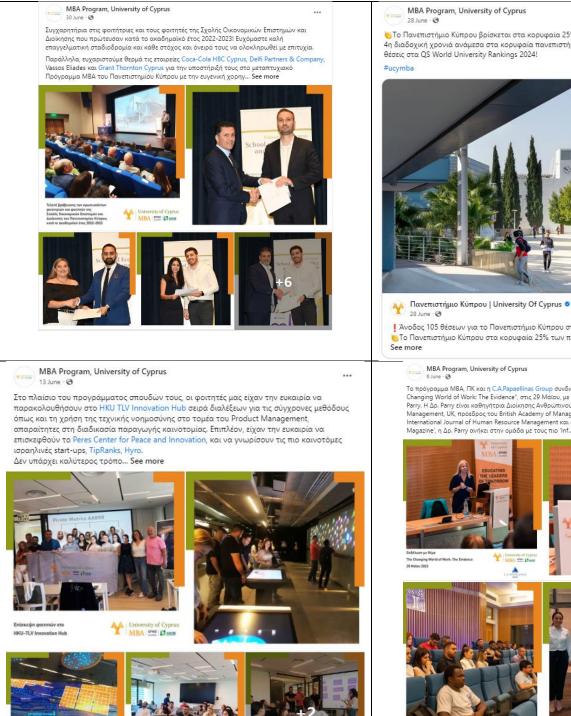
- ■Διεκδίκησε μια από τις υποτροφίες κάνοντας την αίτησή σου εδώ : https://loom.ly/-vidThc
- T... See more





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June 2023



MBA Program, University of Cyprus

🍋 Το Πανεπιστήμιο Κύπρου βρίσκεται στα κορυφαία 25% των πανεπιστημίων παγκοσμίως! Για 4η διαδοχική χρονιά ανάμεσα στα κορυφαία πανεπιστήμια παγκοσμίως, ανεβαίνοντας 105 θέσεις στα QS World University Rankings 2024!



Ανοδος 105 θέσεων για το Πανεπιστήμιο Κύπρου στα QS World University Rankings 2024 🧓 Το Πανεπιστήμιο Κύπρου στα κορυφαία 25% των πανεπιστημίων παγκοσμίως! Περιλ...

Το πρόγραμμα MBA, ΠΚ και η C.A.Papaellinas Group συνδιοργάνωσαν την εκδήλωση "The Changing World of Work: The Evidence", στις 29 Μάϊου, με ομιλήτρια την καθηγήτρια Emma Parry. Η Δρ. Parry είναι καθηγήτρια Διοίκησης Ανθρώπινου Δυνσμικού στο Cranfield School of Management, UK, πρόεδρος του British Academy of Management, Editor in Chief του International Journal of Human Resource Management και σύμφωνα με το περιοδικό 'HR Magazine', η Δρ. Parry ανήκει στην ομάδα με τους πιο 'Inf... See more











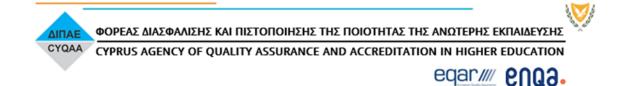
MBA Program, University of Cyprus 2 June · 🕲

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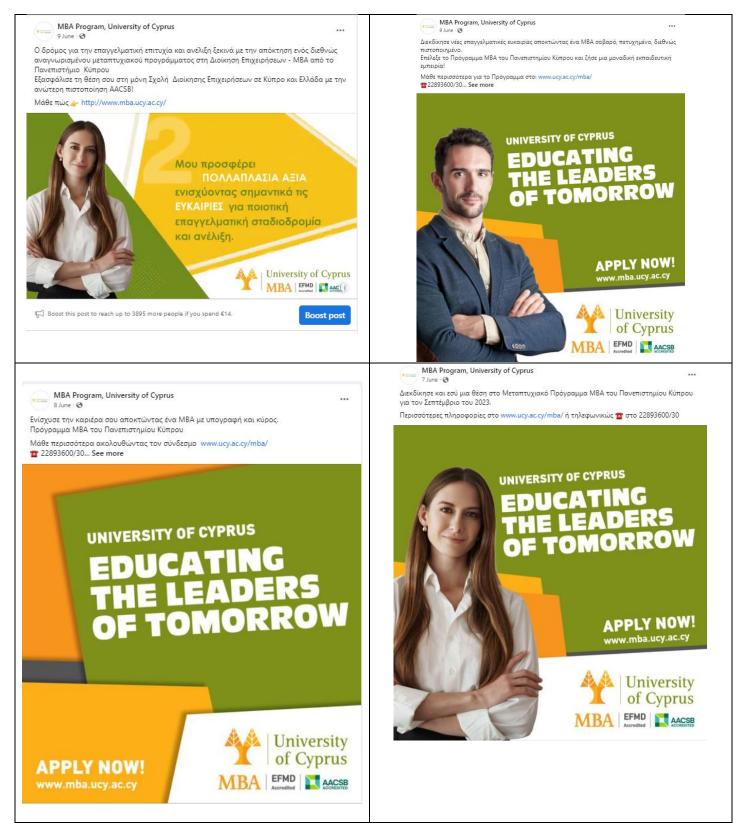
Στιγμιότυπα από την σειρά εκδηλώσεων Business Success Stories με τη συνδιοργάνωση του Προγράμματος MBA, ΠΚ και του JCI Nicosia - Επιμελητήριο Νέων Λευκωσίας. Μαζί μας μοιράστηκαν το ταξίδι τους προς την επιτυχία η Σταύρη Φωτιάδου, Co-Founder & Director Photiades Education, o Stylianos Lambrou, Co-Founder Heart Group, Reflect Festival & Techisland και ο Αλέξανδρος Μιχαηλίδης, CEO RTD Talos.

Highlights from the Business Success Stories series of events co-organized by the MBA ... See more



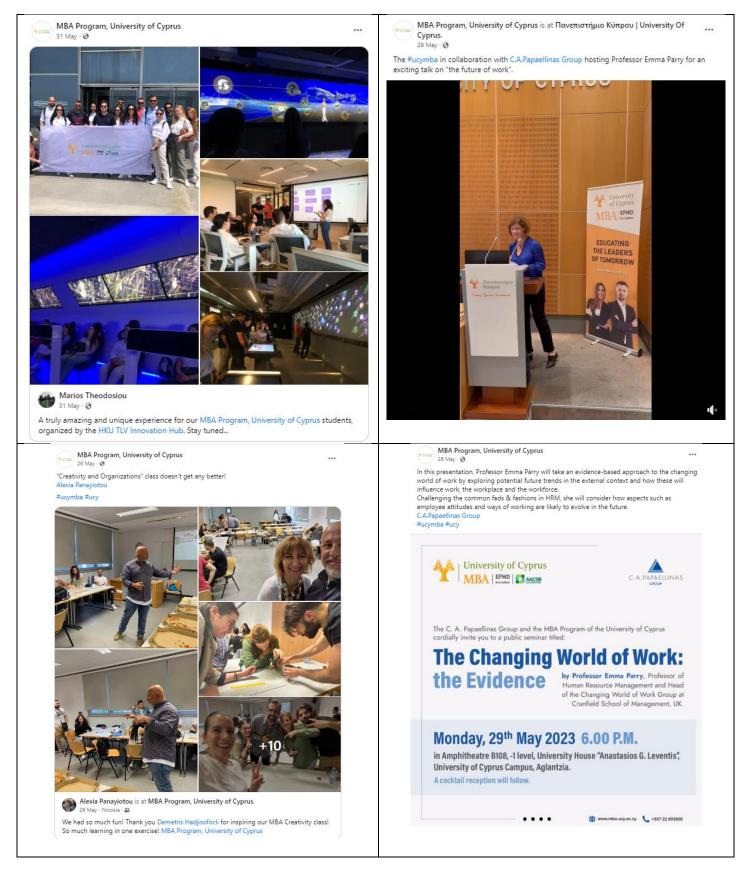


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MBA Program, University of Cyprus 19 May · 🕲



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18 May - 🕲

OUTSTANDING MARKETING EDUCATOR OF THE YEAR AWARD: A big thanks to the Academy of Marketing Science and the sponsor of the award, Cutto/Vector. Looking at the ren... See more MBA Program, University of Cyprus 17 May · 🕲

The aim of the event is for high calibre entrepreneurs to showcase their business and experiences and provide insightful information to the young generation of people who have their entrepreneurial spirit and / or are looking to build their own business.

Stavri Photiades - Co-Founder & Director, Photiades Education Group (Education & Career

Stylianos Lambrou - Entrepreneur, Co-Founder of Heart Group, Reflect Festival & Techisland ...



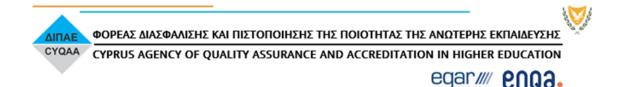


THURSDAY 25 MAY 2023 at 18:30, in Amphitheatre B223, FEB 01 Building, University Campus



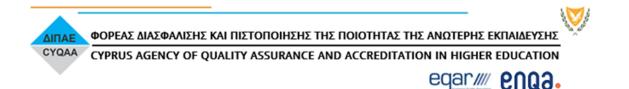






Annex 2, Real-world case experiences transferred in UCYMBA classes

- 1. Almost 85% of UCYMBA classes host guest speakers from the industry. Indicatively the following practitioners have visited our classes during the academic year 2022-2023
 - a. CEOs of Hellas Direct, Mr. Alexis Pantazis and Mr. Emilios Markou
 - b. Chairman of the Securities and Exchange Commission of Cyprus. Mr. George Theoharides
 - c. Product Manager of Services in Hellas Direct, Dr. Michalis Hadjiyiannis
 - d. General Manager of Amathus Beach Hotel, Mr. Andreas Georgiou
 - e. General Manager of Gevorest (mattresses' manufacturers), Mr. Marios Gavrielides
 - f. General Manager of Cypronetwork (marketing research agency), Mr. Chris Michaelides
 - g. Founder of Alpha productions, actor and producer, Mr. andreas Araouzos
 - h. Founder of Center for Social Innovation, Mr. Demetris Hadjisofocleous
 - i. Co-founder of Girls STEAM academy and the NGO 'Be an Ally foundation', Mrs. Panayiota Polykarpou
 - j. Center for Social Innovation Representative, Mrs. Olivia Georgiou
 - k. ICAEW's Head of Cyprus & Greece and senior member of ICAEW's Europe Region team, Mrs. Christiana Diola
 - I. Managing Director of the Photos Photiades Group and the Photos Photiades Distributors, Mr. Alexis Photiades
 - m. Chief Operating Officer of Photos Photiades Distributors, Mr. Constandinos Efthymiou
 - n. Senior Manager, Consulting Services, at Grant Thornton Cyprus, Mr. Kyriakos Dionysiou
 - o. Senior Manager, Consulting Services, at Grant Thornton Cyprus, Mr. George Karayiannis
- 2. Co-organisation of the following public events:
 - a. <u>Five (5) 'Business Success Stories' Events coorganised by the UCYMBA and the Junior Chamber</u> <u>International, Cyprus (JCI)</u>, which is member of the Worldwide Federation of young professionals and entrepreneurs between the ages of 18 and 40 and constitues an international Non-Governmental Organization of Young Leaders and Professionals.



1. <u>Entrepreneurship lessons from setting up "Hellas Direct"</u>, A bublic lecture by the CEOs of Hellas Direct, Mr. Pantazis and Mr. Markou

2. <u>Start-up Innovation Stories in Cyprus</u>, A bublic lecture by the CEO of Hegemonic Games, Mr. Varnavas Timotheou, the CEO of PICADO, Mr. Leonidas Grivas, the Founder of Crowdbase, Mr. Frixos Larkos, the Director of the UCY Centre for Entrepreneurship (C4E) and Professor of Management Information Systems in the Department of Business and Public Administration of the UCY, Dr. Panos Markopoulos and the Head Of Operations of the UCY C4E, Mr. Constantinos Savvides

3. <u>The Real Version</u>, A public lecture by the CEO of Infocredit Group, Mr. Theodroso Kringos, the CEO of Threedium, Mr. Michalis Charalambous and the Director of Klinette, Mrs. Nayia Constantinou

4. The case of 'Capacitor Partners', A bublic lecture by the CEO of Capacitor Partners

5. <u>The cases of 'Heart Group', 'Photiades Education' and 'RTD Talos'</u>, A Public lecture by the CEO of the Heart Group, Mr. Stylianos Lambrou, the Director of Photiades Education, Mrs. Stavri Photiadi and the CEO of RTD Talos, Mr. Alexandros Michaelides

b. <u>Three (3) public events coorganised between the UCYMBA Program and the Cyprus Swiss Business</u> <u>Circle</u>, which constitues the official association which promotes business cooperations, collaborations, information exchange and networking between entrepreneurs form Cyprus, Switzerland and Liechtenstein.

1. <u>'Swiss & Cypriot: A match made in heaven. A successful bussiness story</u>', A public lecture by the Managing Partner of Kendris Cyprus, Mrs. Sara Gunnervik

2. <u>'Swissport International: A Major Company in the Aviation Sector Adapting in a Challenging</u> <u>Environment'</u>, a public lecture by the CEO of Swissport Cyprus Ltd, Mr. Sofocles Tymvios

3. <u>'The Seven Leadership Secrets you must know to succeed in 2023'</u>, a public lecture by the CEO at Kaegi-Leadershift, Mentor of Leaders, Speaker & Best-Selling Author, Mr. Heinz Kaegi.

c. One (1) public event coorganised by the UCYMBA Program and the <u>C.A.P. Papaellinas Group</u>, with which the Program has been collaborating for the last ten years and which constitutes a very well established manufacturing company that sells, markets, and distributes pharmaceuticals, cosmetics, and consumer products.

1. <u>'The Changing World of Work: the Evidence'</u>, a public speech by Professor of Human Resource Management at Cranfield University and Head of Group Changing World of Work, Dr. Emma Parry

d. Two (2) public events coorganised between <u>the UCYMBA and the Department of Business and Public</u> <u>Administration of the UCY</u>

1. <u>'Melding new tech-venture teams'</u>, a public lecture by the Executive Director of the Institute of Entrepreneurship and Private Capital at LBS, Prof. Jeff Skinner



2. <u>'Country Stereotypes and Consumer</u>

<u>Behavior'</u>, a public lecture by the Chaired Professor of International Marketing and Head of the Department of Marketing and International Business at the University of Vienna, Austria, Dr. Adamantios Diamantopoulos